



Independence Excavating, Inc. • Independence Demolition, Inc.
Indy Equipment & Supply • Precision Environmental Co. • DiGeronimo Aggregates • Precision ProCut • Flex-Tech Resources, Ltd.

Independence Recycling of Florida • Independence Communications, Inc.

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Winter, 2013

Wishing you a safe and healthy 2013 construction season.



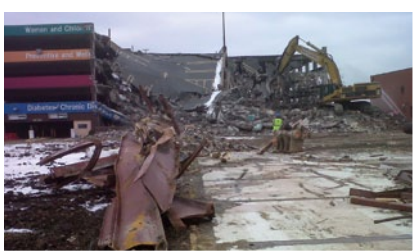
National Lime & Stone - Carey Quarry Carey, Ohio



ODOT Innerbelt Bridge
Cleveland, Ohio



Starpointe Business Park
Burgettstown, Pennsylvania



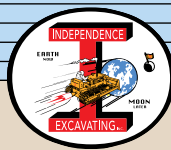
Huron Hospital Demolition
East Cleveland, Ohio



Ohio River Bridge Demolition
Pittsburgh, Pennsylvania



CONSOL Mannington Pipeline
Mannington, West Virginia



PRESIDENT'S MESSAGE

Vic DiGeronimo Jr.

Safe and happy New Year! I'd like to thank the entire Independence Excavating team for your constant awareness and diligent effort to work safely. We completed 2012 without a single loss time injury. Our safety director, Tom Steblinski sent a congratulatory email shortly after the ball dropped in Times Square informing management of this great accomplishment. A special thank you to our safety team: Tom Steblinski, Frank Berzansky, Eric Sears and Victoria Scafaro as they continue to do their best to keep us safe.

Congratulations to all our employees who have adopted the culture of zero tolerance for accidents and injuries despite the challenging and high risk work we perform. We are given opportunities to work for great clients on great projects due to our commitment to safety, and for that we should all be very proud.

As a member of the management team for Independence Excavating, I promise we will continue to do our very best to train, educate and provide the latest

equipment available to continue to be on the cutting edge with our safety program.

The DiGeronimo family believes this is one of the highest and most recognizable milestones in our history. A list of our employees by years of service, who are responsible for making this happen,° are listed on the following page. Thank you again. We are so proud, as you should be of yourselves, of our accomplishment in 2012. Let's do it again in 2013!

Have a nice day!

CURRENT PROJECT

Demolition Underway at NASA Plumbrook Station

NASA Plumbrook Station is a research and development facility in Sandusky, Ohio that has been around since 1941. The facility was operated by the war department as a munitions plant until the end of WWII. In 1956, NASA began its involvement with the facility, and through the years has worked with government and private industry to develop and refine many of the advanced aspects of our space program.

In October of 2012, Independence Excavating was awarded the first of two demolition contracts at the facility. We were to remove some features that had long outlived their usefulness at the H&K sites of the facility. The features to be demolished included concrete structures, along with steel buildings and test equipment that were outdated and decommissioned by NASA. The wide range of things to be demolished definitely added to the difficulty of the job.

Our crew started by tearing down complex equipment like a hydrogen slushier unit, which consisted of tubes and tanks and insulating chambers that all had to be carefully separated to be properly recycled. We then moved on to a concrete



building. From the outside it did not look like much of a challenge, but with more investigation, we learned that it was built to protect its contents. The walls were a minimum of 18 inches thick and heavily reinforced. The demolition of this building was carried out systematically to separate and recycle about 95% of the material from the site — leaving very little waste for the landfill.

We have worked very hard to make this a successful job for both Independence Excavating and NASA. At this point we have one more site under contract at the facility and are hoping to expand our working relationship with NASA in the future. ■

SAVE THE DATE

DiGeronimo Companies Safety Day Breakfast

**Saturday
March 2, 2013
7:00 AM**

Embassy Suites
Independence, Ohio

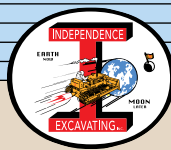
5800 Rockside Woods Boulevard
Independence, OH 44131

Pittsburgh Branch Safety Day Breakfast

**Saturday
March 9, 2013
7:00 AM**

DoubleTree
GreenTree, Pennsylvania

500 Mansfield Avenue
Pittsburgh, PA 15205



Employees by Years of Service

50+ Years

Vic DiGeronimo Sr.

45+ Years

Edward Wilk

Robert J. DiGeronimo

30-40 Years

David Bronza

Donald Mahnke

Ronald Benedek

Terry Tomasko

Andrew Fetzer

Robert Sixta

David Staten

Lawrence Hrovat

Nicholas DiGeronimo

Theodore Chuha

Pasquale Ciccone

Ronald Brocco

Victor DiGeronimo Jr.

20-29 Years

Michael DiGeronimo

Joseph Tretinik

Eric Dombrowski

David Bevan

Michael Orlando

Wayne Mellinger

Steven Wilk

Scott Schroeder

Sergio Mauretti

Beverly Raymond

William Behrens

Michael Todd

Larry Judd

Craig Webb

Rick DiGeronimo

Clifford Hunkley

Kevin Conrad

Edwin Butler

Michael Zaz

John Percun

Linda Zastwany

Ruth Ann Cottle

Gregory Spagnola

Christi Tripodi

Rick Robertson

Scott Lamere

Rob DiGeronimo

10-19 Years

Edward Gilbert

Richard Gilbert

John Christopher

Thomas Sudetic

John Vance

Amrit Rebello

Richard Pavelecky

Steve Hall

Scott Rodgers

Lawrence Malone

Scott Padgett

Charles Knotts

Jeffery Bonomo

Vince Lasalvia

Donald DiGeronimo

Stacey Kirth

William Moro

George Bihun

Sebastiano Conti

Melissa Balser

Steven Slansky

Richard Miller

Michelle Mahon

Eric Sears

Dennis Lasalvia

Leroy Knight Jr.

Randy Schneiter

Shawn Robertson

Mark Cerny

Lisa DiGeronimo-Woods

Rodney Johnson

Justin King

Jeff Ruldolph

Randy Sipp

Michael Compolietti

Matthew Fuentes

Leo Slansky

Mike Walsh

Brandon Meyer

Larry Mahon

Chuck Begue

Gregory Rieth

Douglas Bryant

Rick Evans

Richard Boone

Vito Pavia

Matthew Gilbert

Paul Giulitto

Philip Leksan

Dennis Swanson

Raymond Heiden

Daniel Burdell

Greg DiGeronimo

John Long

Michael Myers

Ronald Ruggles

Brian Young

Walter Laird

Jeffrey Brewster

Tommy Thompson

Andrea Galmarini

Randy Cooper

Arnold Van Pelt

Todd Hoover

Steve Self II

Stephen Cindric

Thomas Green

Victor Robison

Edward Vizados

Don Sample

Jason Vlach

David Benak

Derek Shelt

Nicholas Kortowich

Keith Kist

Kevin DiGeronimo

Justin Fox

5-9 Years

Cory Adkins

James Wisniewski Sr.

Kenneth Mann

Paul Hazel

Jeffrey Kriebel

Mark Jenkins

Michael Pointer

Michael Gosselin

John Raff

John Carroll

Christopher Horner

Matthew Gillilan

Douglas Murphy

Timothy DeMarco

Ben Kobak

Gary Breidegam II

Jason Thrower

Thomas Steblinski

Robert Murphy

Chris Bowers

Johnnie Saraney

Tracie Wells

Joseph Rhinehart

Brian Cuson

Todd Armbruster

Brian Weiland

Jerome Ward

Brandon Brazis

Andrew Gyongyosi

Matt Ottinger

Matthew Slansky

Brian Latessa

Tracy Scheall

Kevin Scott

Marcello Silvestri

Lloyd Crawford

Douglas Thomas

Stephenie Mahnke

Steven Showman

Mark Horvath

Frank Kordinak

Albert Henderson Sr.

Lisa Picione-Horn

Stephen Zumack

Benjamin Hampton

Robert McAteer

Margaret Nagy

Jeff Vivian

Keith Barauskas

Adam Ihlenfield

Alfredo Salvatore

Pierre Woods

James Brace

Andru Hampton

Brian Kalal

Stephen Manila

Victoria Scafaro

Ronald Shuffstall

Craig Smith

Raymond Wiecek

John Dombos

Jeremy Polter

Mary DiGeronimo

Lawrence Panik

Stephanie Tube

Eric Sherrill

Carrie Sears

Daniel Brooks

Gregory Sanders

Christopher Larson

Timothy Jablonski

Mike Switzer

Frank Berzansky Jr.

Rick Kraszewski

Karl Horvath Jr.

Donald Young II

Dale Scafaro

Thomas Shimek

Jason Carl

Donald Ciryak Jr.

Kevin Merker

Kellie Tallentire

Michelle Gillilan

Barry Sims

Timothy Kren

Kenneth Anderson

Scott Hadsell

Donald Castella

John Carroll

Philip Latessa

Mark Rice

Alexandria Wiecek

Daniel Weimer

Denver Wolf

Less Than 5 Years

Mark Saffell

Andrew Penfield

Carrie Sciano

Cody Hopkins

Greg Braun

Terry Vodicka

Patricia Myers

Jonathan Bowerman

Mark Monaghan

David Skelton

Dan Bender

Hildegard Hamrick

Daniel Ward

Jonathan Udovic

John Ginnetti

Colleen Loreda

Michael Kovacich

Michael Schmitt

David Cornish

Robert Rettinger

Donald Poland

Nathan Whitford

Trent Dewalt

Matthew Allanson

Fred Fricks

Todd Nagy

Kevin Montest

Dave Kirila

Bryan Madinger

Keith Randolph

Edward Troup

Jennifer Dillon

Jeffrey Hamski

Jeffrey Orndoff

Debra DiGeronimo

Rick Robertson

Timothy Duke

Earl Bell

John Conley

Leo DiFrancesco

Kevin Mather

Joshua Repik

David Barkacs

Joseph Ricciuti

Mark Pruchinsky

Robert Watson

Theodore Aaron

James Grattino

Kevin Carr

Lincoln Tosti

Mario Ezzo

Ornela Sulaj

Timothy Diamond

Jared Lein

Maria Pinizzotto

Robin Eckelberry

Thomas Jenkins

Scott Lysiak

Kevin Flannery

Chelsea Drake

Matthew Tomasko

Dean Varns

Bradley Jacin

Donald Ciacchi

William Csismatia

Corey Horner

John Lukacs

Ryan Recker

Michael Vaughn

Patrick McDonald

John Knight

Jamison Brizendine

Thomas Markle

Barney Lowden

Matthew Beale

Nicholas Blubaugh

James Kridler

James Barnes

Shane McKee

Nicholas Codori

Nicholas Kopcho Jr.

Donald Campbell

Grant Palmer

Mark Rupnik

Dale Campbell

Zachary Carroll

Michael Santora

Nickolas Bardall

James Fabiny

Nolan Joseph

Thomas Kelly

Stephen Sredy

George Sikora

Eric Klein

Charles Medlen

Christopher Reese

Joseph Abbott

Steven Husak

Jason Nicholas Sr.

Mark Stadelman

Kenneth Thompson

Matthew Valles

Natalie Rentler

Gabriel Barrett

David Roberts

Raymond Schuetz

Mark Lang

Alfred Calabrese

Daniel Hannan

Brian Carrick

Mona Mickelson

Adam Smith-Urbany

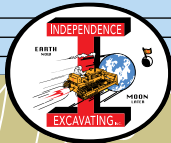
Ronnie Sims Jr.

Jason Hartley

Douglas Grace

Jeremy Gaiser

Jacqueline Sininger

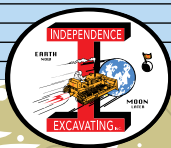


Independence Christmas

Independence Excavating hosted their 2012 Christmas Party in Cleveland on Friday, December 14. All enjoyed the evening at Orchard Park, fantastic food, cocktails, and dessert. The night with a sidesplitting show due to his sharp wit and a chance to relax and unwind after a successful year.

Thank you to everyone who attended!



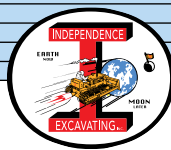


The Excavating Christmas Party

Christmas party at Pickwick and Frolic in downtown
entertainment by Taylor Tripodi and her band
sets. Comedian, John Caparulo, capped off the
wit and unique delivery. The entire night gave us
life and productive construction season.

ded to make this event a success!





4th Annual Founders Awards Presented to Two of DiGCo's Finest

The DiGeronimo family members working across the organization, and past award recipients submitted their nominations and casted their votes for two deserving employees to receive this distinguished award for 2012. The following two recipients demonstrate our core values of safety, integrity, loyalty, commitment, respect and quality workmanship, as well as the work ethic instilled by our founders, Sam, Mary, Don and late brother, Rich DiGeronimo.

Congratulations to you both!

Don Mahnke

Written by Tony DiGeronimo

Don Mahnke is a great walking example of the DiGeronimo Company core values. He is also a great testament to our company, our union relationship, and our industry. Don came to us as a

"recommended apprentice" back in 1975 through our Local 18 representative. He started out as an oiler (#2 man on backhoes), and rose through the ranks to be one of our top operators. In the late 1980s, we began the "tug-of-war" for him to be a great operator or a new supervisor. After digging his last 30' hole in hard rock in 1992 at Ford Avon, he was convinced to become a superintendent. He was always accepting to learn a new scope of service or to take on a challenging project. Don has represented our core values in the many projects he has completed, from gabions, sewer lines through the wilderness, highway express lanes, and then the last few years handling many jobs in Pennsylvania, Virginia and West Virginia. Our core values are truly his values.

We thank you, Don!

Ted Chuha

Written by Rob DiGeronimo

Ted Chuha joined the Independence Excavating team in 1982, working in the truck maintenance facility. Like many of our long-term employees, Ted's loyalty and dedication allowed him the opportunity to work his way through a variety of roles including welder, fuel truck driver and equipment field mechanic. Ted's newest role entails managing our demolition equipment fleet. His knowledge, experience and attention to detail have helped us grow and diversify.

Ted, we thank you for your commitment to our company and all of your many contributions over the years!

NEW PROJECTS

Fort Meade Shopping Center

Location: Fort George Meade, Maryland

Start date: November 2012

Completion date: July 2014

Scope of work: Site work including demolition, earthwork, utilities and grading for future shopping center.

Burgettstown Infrastructure Phase A

Location: Burgettstown, Pennsylvania

Start date: November 2012

Completion date: May 2013

Scope of work: Street, sanitary, storm, communications and electrical package for building package at a business park.

First Energy Eastlake Tank Removal

Location: Willoughby, Ohio

Start date: November 2012

Completion date: November 2012

Scope of work: Cleaning and removal of sulfur tank and associated piping within 6" of building.

Waterfront Place

Location: Pittsburgh, Pennsylvania

Start date: December 2012

Completion date: February 2013

Scope of work: Water main and sanitary installation.

Alcoa Eastside Building Demolition

Location: Cleveland, Ohio

Start date: December 2012

Completion date: January 2013

Scope of work: Demolition and haul away of five buildings, and grading of lot to meet existing contours.

Valley Freightliner Demolition

Location: Brookpark, Ohio

Start date: December 2012

Completion date: December 2012

Scope of work: Demolition of fire damaged commercial building and removal of debris.

Lorain Tower Demolition

Location: Lorain, Ohio

Start date: December 2012

Completion date: December 2012

Scope of work: Removal of six overhead towers to 1' below grade.

CONSOL Energy Salem Bath House Demolition

Location: Langsville, Ohio

Start date: December 2012

Completion date: January 2013

Scope of work: Complete demolition of existing 15,000 SF of a former bath house for coal mine to slab on grade.

Wexford Medical Mall

Location: Wexford, Pennsylvania

Start date: December 2012

Completion date: April 2013

Scope of work: Site demolition in preparation for building construction of medical facility. Scope includes erosion control, site and building excavation, storm

sewer, pond installation and remediation of pyritic soils.

Tulsa International Airport

Location: Tulsa, Oklahoma

Start date: January 2013

Completion date: April 2013

Scope of work: Crushing 130,000 tons of concrete into P-304 and 3" minus base.

Ft. Irwin Soil Management Services

Location: Ft. Irwin, California

Start date: January 2013

Completion date: March 2013

Scope of work: Excavation of 23,000 cubic yards of potentially explosive material utilizing armored excavators and remote dump mechanisms to prepare site for future medical facility.

Cincinnati-Northern Kentucky International Airport

Location: Cincinnati, Ohio

Start date: December 2012

Completion date: December 2012

Scope of work: Crushing of 35,000 tons of recycled concrete into P-209 FAA base.

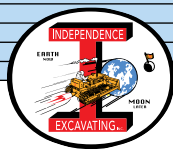
BDM Warren Steel Operations

Location: Warren, Ohio

Start date: October 2012

Completion date: October 2013

Scope of work: Miscellaneous scrap harvesting in support of new joint ownership.



CURRENT PROJECT

Norfolk Southern Railway: Relocation of Triple Crown Services Entrance and New Parking at Intermodal Facility in Rutherford, PA

On July 30, 2012, Independence Excavating (IX) began construction on an ambitious project with Norfolk Southern Railway Company (NS) for the relocation of the Triple Crown Services Entrance and construction of a new parking area at the Intermodal Facility in Rutherford, PA, which is just north of Harrisburg — the state Capitol.

The purpose of the project is to expand operations for the Triple Crown Services Intermodal Facility, which is essentially a freight terminal where truck trailers (RoadRailers) are assembled onto a train for shipment to another terminal location or disassembled at a terminal for local distribution. Service from terminal to terminal is accomplished with dedicated NS rail service utilizing RoadRailer equipment, which makes Triple Crown Services unique. The steps to assemble a train using this equipment include Triple Crown trailers that ride on rail bogies rather than being lifted up and placed on rail cars. Independence Excavating and our subcontractors are responsible for the complete development of the nearly 20-acre site. The overall project is comprised of two areas separated by seven sets of railroad tracks.

The first area is the 16-acre parking lot and entrance located south of the tracks. This area accounts for the majority of the work items, including tree clearing, earthwork, and site utilities, including 12"-48" storm sewers up to 24 feet deep (some of which required blasting of hard rock), trench drains, 365 LF pre-cast retaining wall, concrete flatwork, asphalt paving, extensive electrical work for site lighting and equipment, landscaping, fencing and guardrail. This segment of the project presented some distinctive and challenging work items for the IX team. The first being a 52-foot long pipe bridge that spanned a heavily travelled road, 13 feet above the road elevation. The bridge consisted of one piece of 36" diameter HDPE pipe threaded inside a single piece of 48" diameter

steel casing pipe, insulation around the HDPE pipe to thwart freezing, concrete foundation supports on either side and gabion basket retaining walls. Due to the considerable elevation changes required, the south site also required construction of a 260 foot long, 12 foot high gabion basket wall and a structural concrete wall in very close proximity to an industrial railroad track. Another unique feature requires the complete installation of a modular office building for use by NS and Triple Crown personnel.

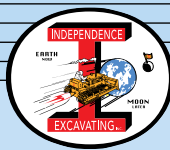
The second construction area is a 3-acre, 24-foot deep detention basin north of the tracks, which is designed to receive storm drainage from the entrance road and parking area. Due to a layer of extremely hard rock in the basin, the excavation required that the rock be blasted with explosives prior to loading and hauling off site. In order to channel the drainage flow from the south to the north detention basin, the project necessitated the installation of 221 LF of 72" diameter steel casing pipe beneath six sets of railroad tracks, which includes three main tracks for Norfolk Southern's east and west bound traffic. Since disruption of the rail traffic is not allowed, the design employed the method of boring and jacking to install this pipe 24 feet underneath the tracks and requires that extreme care and safety precautions be taken.



Regarding the project schedule, IX and NS set an aggressive goal of having the parking area and entrance road paved out prior to the conclusion of the 2012 paving season. We are pleased to report that we have met this critical milestone prior to the onset of winter weather. This achievement is attributed to the planning, hard work, long hours and effort of the IX team and our valued subcontractors and suppliers. The cooperation of the NS management team and Michael Baker Jr. Design and Construction Management Group were also instrumental in this accomplishment. The remainder of the work will be ongoing through the winter with completion anticipated in the spring of 2013.

Finally, we would like to express our sincere appreciation to Norfolk Southern for the opportunity to demonstrate our capabilities in the Harrisburg, PA area, which is a new market for our company. ■





2012 Fleet Additions



John Deere 450C



Fuchs 350 Material Handler



Carry All Truck



Komatsu PC 228



Mechanic's Truck



CAT 740B



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Comments and suggestions can be submitted by mail, email or phone to: Independence Excavating, Inc.

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